

CP Initiatives 2026 Workplan Template

2023 Updated Version

As part of the ongoing effort to support the Certifying Partners (CPs) in planning, reporting on, and assessing activities and outcomes, WorkSafeBC has reviewed and updated the CP Initiatives Workplan Template.

In 2023, WorkSafeBC gathered feedback from the CPs on the Initiatives Workplan Template. We appreciate your feedback and have reviewed and analyzed the challenges and recommendations raised. The goals of this revised CP Initiatives Workplan Template are to:

- Address major challenges that the CPs have identified in the current CP Initiatives Workplan Template
- Align the CP Initiatives Workplan Template format with other WorkSafeBC templates (e.g. HSA Workplan Template) to ensure consistency
- Improve reporting on initiative outcomes

Effective from May 2023, the revised CP Initiatives Workplan Template will be used by the CPs. The CP Initiatives Workplan Template will help you:

- **Align** your initiatives, activities, and outcome measures with your strategic objectives/goals outlined in the Standards & Guidelines and the Agreement.
- **Plan** your initiatives or endeavours by outlining the activities to be accomplished, inputs needed, budget required, timeframes to follow, and outcome anticipated.
- **Manage** implementation of your initiatives by enabling you to track implementation against expectations
- **Report** on your progress in implementing the initiatives by sharing information in the "Workplan Measurement" section, and evaluate your outcomes by identifying the
 - Outcome Indicators
 - Compare year-over-year results
 - Outcomes achieved at the end of the fiscal year

WorkSafeBC expects the CP Initiatives Workplan will reflect the scope and cost of your initiatives and assist by assigning a dollar value against the CP's overall budget. Workplans are not intended to include all activities or initiatives undertaken by your organization in the upcoming year. Rather, focus on your **"key initiatives" or activities** you will undertake to address contractual obligations and impact the primary trends within your industry. You will explain what you are going to emphasize in the coming year.

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Section A: CP Overview

CP Name	BC Forest Safety Council
Year of Workplan	2026

CP Vision (if not applicable type N/A)
Every Forestry Worker Goes Home Safe. Everyday.
CP Mission (if not applicable type N/A)
Support Industry to Eliminate Work-related Deaths and Serious Injuries

Section B: Summary of Mandates

This document is to be completed as you see fit within the parameters of the provided mandates. You may add as many rows as you require depending on the level of detail you wish to include. After providing the objectives and activities for each of the five pre-populated Certifying Partner mandates, you have the option to add more objectives and action plans, if applicable.

Mandate:	The excerpts provided come directly from the Certificate of Recognition Program- Standards and Guidelines (January 2011) and funding Agreements (signed annually) and have been provided for consistency and direction.
Objective/Initiative:	The objectives should relate directly to the mandates selected from the Standards and Guidelines and Agreements (above).
Activities:	Outline the plan to achieve the objectives/initiatives and include detailed information on resources, finances, and KPIs.
Objectives/initiatives are based on the following mandates: 1. Set objectives to develop and implement a marketing strategy to promote the COR Program. Reference: S&G 1.2 and Agreement 2.(c)(ii) 2. Set service delivery and infrastructure objectives to facilitate the certification of employers and administration of the COR program. Reference: S&G 1.3 & Agreement 2.(c)(iii) 3. Set objectives to train, qualify, and monitor performance of internal auditors to meet the demands of COR program participation. Reference: S&G 1.4 & Agreement 2.(c)(iv) 4. Set objectives to train, qualify, and monitor performance of external auditors to meet the demands of COR program participation. Reference: S&G 1.10 & Agreement 2.(c)(iv)&(x) 5. Set objectives to maintain processes to provide verification and quality assurance oversight. Reference: S&G 1.11 & Agreement 2.(c)(xi) 6. Other (optional)	

Section C: Summary of Strategic Objectives

Based on the mandates in Section B. and the information from your strategic plan, please kindly summarize (at a high level) the strategic objectives/priorities under each Mandate of your organization for the upcoming year, then add the **key initiatives** that your CP has planned out under each objective/priority. In most cases, you will have one or more objective for each mandate and one or more initiative under each objective.

Mandate #	Strategic Objective/Priority	Key Initiative (note: there could be multiple initiatives under the same strategic objective)	Time Frame	KPI
1	Encourage and support companies to have effective safety and injury management systems in place.	Promote, develop, and deliver high quality OHS and COR training and education services including the provision and management of the COR program and industry prequalification certification.	January – December 2026	# of certifications # of registrations Net growth/decrease of certified employers
2		Promote the use of the online forms and app to support the certification of employers by documenting their in-field activities and maintaining their COR Certification.	January – December 2026	# of online users
3		Promote and support employers train internal auditors.	January – December 2026	# of Internal Auditors Trained for the First Time (Initial) - Large Employers # of Internal Auditors Recertified - Large Employers # of Internal Auditors Trained for the First Time (Initial) - Small Employers # of Internal Auditors Recertified - Small Employers
4		Provide training and perform periodic quality assurance audits to ensure work of external auditors is of acceptable quality.	January – December 2026	# of Employer Audit Quality Assurance (EAQAs) for Auditor Quality Assurance

		Participate in WorkSafeBC's EAQA process.		# of EAQAs as a percentage of total external auditors (<i>S&G Requirement: 10%</i>) # of External Auditors Recertified # of external auditors trained for the first time (Initial)
5		Continue in-field verification, support, and targeted outreach to employers and workers engaged in high-risk activities.	January – December 2026	# of WIVAs # of CPIVAs

Section D: Workplan Templates

Based on the objectives and initiatives you have identified in [Section C](#), indicate the **key activities you will undertake for the objectives/initiatives created for each Mandate** (focus on activities that will incur high budget/cost). Below are the workplan templates for mandates 1 to 5 pre-copied for you and a blank workplan to add more activities, if applicable. Each mandate has one workplan template with initiatives/activities and a measurement template to track the expected outcomes/KPIs. Please click on the “expanding sign” on the left of the heading to expand the template and fill out one or more for each mandate or objective. Please add additional rows or work plans as needed and update the template numbers accordingly. **Please complete one workplan for each initiative.**

Workplan Template Mandate 1.0

Mandate	<i>Mandate 1. Set objectives to develop and implement a marketing strategy to promote the COR Program. Reference: S&G 1.2 and Agreement 2.(c)(ii)</i>
Objective	<i>Encourage and support companies to have effective safety and injury management systems in place.</i>
Initiative Goal/ Expectation	<i>Promote, develop, and deliver high quality OHS and COR training and education services including the provision and management of the COR program and industry prequalification certification.</i>

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1: Workplan Details List the key activities you will undertake in this initiative.						
Activity Description	Activity Category <i>(Note: this should align with info from your budget template)</i>	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
Conduct COR related outreach at industry conferences and tradeshow	Marketing/Outreach	COR staff	\$3,500	January – December 2026	6 industry conferences	

You must report outcomes using the same workplan template (outlined below) and submit to WorkSafeBC with the annual report, according to the timeline specified in the funding contract. We have provided a number of applicable KPIs for each Mandate. The rows highlighted in **gray** are optional KPIs. If you choose, additional blank rows can be added to track more outcomes. Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 2: Workplan Measurement						
Outcome Indicator (e.g. KPI)	2024 Actuals	2025 Estimate	2026 Forecast	Year End Results	Evaluate Outcomes Achieved • For medium/long term outcomes, evaluate milestones achieved at the end of <u>this fiscal year</u>	
# of certifications*	261	250	250			
# of registrations*	248	250	250			
Net growth/decrease of certified employers**						

*The KPIs in the white cells were moved from the budget template to the Workplan Template

**Formula: (Total CP employers in year of measure – Prior year) / (Total CP employers in year of measure)

Workplan Template: Mandate 2.0

Mandate	<i>Mandate 2. Set service delivery and infrastructure objectives to facilitate the certification of employers and administration of the COR program. Reference: S&G 1.3 & Agreement 2.(c)(iii)</i>
Objective	<i>Encourage and support employers to have effective safety and injury management systems in place.</i>
Initiative Goal/ Expectation	<i>The goal of this initiative is to ensure that BCFSC small employer training resources remain relevant and effective in the face of improving technology, and evolving client expectations. The initiative is aimed at supporting small employers with maintaining and auditing their safety management systems and facilitating COR certification.</i>

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1: Workplan Details List the key activities you will undertake in this initiative.						
Activity Description	Activity Category <i>(Note: this should align with info from your budget template)</i>	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
Small employer initial and refresher training upgrades, review BASE Internal and External Auditor units of competency and update training, and update of Conflict-of-Interest online training.	Training	1 Consultant Training and COR staff	\$90,000	Dec 2026	Enhanced web based initial and refresher training available for COR certified employers. Updated large employer internal and external auditor and conflict of interest training.	

You must report outcomes using the same workplan template (outlined below) and submit to WorkSafeBC with the annual report, according to the timeline specified in the funding contract. We have provided the applicable KPIs for each Mandate. The rows highlighted in **gray** are optional KPIs. If you choose, additional blank rows can be added to track more outcomes. Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 2: Workplan Measurement					
Based on all the activities you have completed, please evaluate what outcomes have been achieved, how data was collected (e.g. surveys, interviews, etc.), and whether the outcomes align with your KPIs for the initiative. If the outcome indicator is long term, please provide evidence on what milestones have been achieved at the end of this fiscal year.					
Outcome Indicator	Outcome Type	Time Frame	Please specify date	Data Collection	Evaluate Outcomes Achieved
An increase of 5% access to online training materials 1 year following update	Behaviour-Based Outcomes Other outcome type:	Medium Term 1~3 years	Dec 2027	Review of internal Learning Management System data.	For medium/long term outcomes, evaluate milestones achieved at the end of <u>this fiscal year</u>

Workplan Template: Mandate 3.0

Mandate	<i>Mandate 3. Set objectives to train, qualify, and monitor performance of internal auditors to meet the demands of COR program participation. Reference: S&G 1.4 & Agreement 2.(c)(iv)</i>
Objective	<i>Encourage and support employers to have effective safety and injury management systems in place.</i>
Initiative Goal/ Expectation	<i>Promote and support employers train internal auditors.</i>

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1: Workplan Details List the key activities you will undertake in this initiative.						
Activity Description	Activity Category (Note: this should align with info from your budget template)	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
Provide quality training to internal auditors including monitoring performance to enable them to meet the requirements of COR program participation.	Marketing/Outreach	COR Staff	Staff Resources	January – December 2026	Employers understand training requirements	

You must report outcomes using the same workplan template (outlined below) and submit to WorkSafeBC with the annual report, according to the timeline specified in the funding contract. We have provided the applicable KPIs for each Mandate. The rows highlighted in **gray** are optional KPIs. If you choose, additional blank rows can be added to track more outcomes. Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 2: Workplan Measurement						
Outcome Indicator* (e.g. KPI)	2024 Actuals	2025 Estimate	2026 Forecast	Year End Results	Evaluate Outcomes Achieved • For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year	
# of Internal Auditors Trained for the First Time (Initial) - Large Employers*	17	17	17			
# of Internal Auditors Recertified - Large Employers*	17	36	25			
# of Internal Auditors Trained for the First Time (Initial) - Small Employers*	338	300	315			
# of Internal Auditors Recertified - Small Employers*	352	250	265			

*The KPIs in the white cells were moved from the budget template to the Workplan Template

** # of internal auditors that did not recertify / Total internal auditors

Workplan Template: Mandate 4.0

Mandate	Mandate 4. Set objectives to train, qualify, and monitor performance of external auditors to meet the demands of COR program participation. Reference: S&G 1.10 & Agreement 2.(c)(iv)&(x)
Objective	Encourage and support employers to have effective safety and injury management systems in place.
Initiative Goal/ Expectation	Provide training and perform periodic quality assurance audits to ensure work of external auditors is of acceptable quality. Participate in WorkSafeBC's EAQA process.

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1: Workplan Details List the key activities you will undertake in this initiative.						
Activity Description	Activity Category <i>(Note: this should align with info from your budget template)</i>	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
Deliver qualification (potential new auditors) and requalification training (existing auditors) against training standard.	Auditor Training Other type:	COR Staff	Staff Resources	January – December 2026	Evaluation of field activities are conducted, and External Auditors receive feedback to improve their auditing practices.	

You must report outcomes using the same workplan template (outlined below) and submit to WorkSafeBC with the annual report, according to the timeline specified in the funding contract. We have provided the applicable KPIs for each Mandate. The rows highlighted in **gray** are optional KPIs. If you choose, additional blank rows can be added to track more outcomes. Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 2: Workplan Measurement

Outcome Indicator (e.g. KPI)	2024 Actuals	2025 Estimate	2026 Forecast	Year End Results	Evaluate Outcomes Achieved • For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year
# of EAQAs* for Auditor Quality Assurance	5	6	6		
# of EAQAs as a percentage of total external auditors (S&G Requirement: 10%)	11%	10%	10%		
# of External Auditors Recertified**	15	6	6		
# of external auditors trained for the first time (Initial) (if applicable)**	4	0	1		

* EAQA Definition: External Auditor Quality Assurance

**The KPIs in the white cells were moved from the budget template to the Workplan Template

*** # of external auditors that did not recertify / Total external auditors

Workplan Template: Mandate 5.0

Mandate	Mandate 5. Set objectives to maintain processes to provide verification and quality assurance oversight. Reference: S&G 1.11 & Agreement 2.(c)(xi)
Objective	Encourage and support employers to have effective safety and injury management systems in place.
Initiative Goal/ Expectation	Improve and expand in-field verification, support, and targeted outreach to employers and workers engaged in high-risk activities.

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1: Workplan Details List the key activities you will undertake in this initiative.						
Activity Description	Activity Category <i>(Note: this should align with info from your budget template)</i>	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
#WIVAs	Employer Audit QA (WIVA)	Contractors COR Staff	\$180,000	January – December 2026	WIVAs administered and employers receive feedback to improve their safety management system.	
#CPIVA	CP Initiated Verification Audit	COR Staff	\$50,000	January – November 2026	CPIVAs administered and employers receive feedback to improve their safety management system.	

You must report outcomes using the same workplan template (outlined below) and submit to WorkSafeBC with the annual report, according to the timeline specified in the funding contract. We have provided the applicable KPIs for each Mandate. The rows highlighted in **gray** are optional KPIs. If you choose, additional blank rows can be added to track more outcomes. Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 2: Workplan Measurement						
Outcome Indicator (e.g. KPI)	2024 Actuals	2025 Estimate	2026 Forecast	Year End Results	Evaluate Outcomes Achieved • For medium/long term outcomes, evaluate milestones achieved at the end of <u>this fiscal year</u>	
# of WIVAs	29	37	37			
# of CPIVAs	418	363	363			
# of WIVAs as a percentage of total employers	1.6%	2%	2%			

* CPIVA Definition: Certifying Partner Initiated Verification Audits

WorkSafeBC Management Comments

Board Chair Approval

Arcy Henderson

Name

[Signature]

Signature

October 2, 2025

Date