HSA Initiatives Workplan Template 2020 Updated Version

As part of the ongoing effort to support the Health and Safety Associations (HSAs) in planning, reporting on, and assessing activities and outcomes, WorkSafeBC has reviewed and updated the HSA initiatives Workplan Template.

In 2020, WorkSafeBC conducted a survey to gather feedback from the HSAs on the Initiatives Workplan Template. We appreciate your feedback and have reviewed and analyzed the challenges and recommendations raised. The goals of this revised HSA Initiatives Workplan Template are to:

- Address major challenges that the HSAs have identified in the current HSA Initiatives Workplan Template
- Align the HSA Initiatives Workplan Template format with other WorkSafeBC templates (e.g. COR Workplan Template) to ensure consistency
- Improve reporting on initiative outcomes

Effective from May, 2020, the revised HSA Initiatives Workplan Template will be used by the HSAs. The HSA Initiatives Workplan Template will help you:

- Align your initiatives and activities with your strategic objectives/goals.
- Plan your initiatives or endeavour by outlining the activities to be accomplished, inputs needed, budget required, timeframes to follow, and outcome anticipated.
- Manage implementation of your initiatives by enabling you to track implementation against expectations
- Report on your progress in implementing the initiatives by sharing information in the "Workplan Measurement" section, and evaluate your outcomes by identifying the
 - Data collection methods to be used
 - Time frame(s) for collecting outcome evaluation data
 - Outcomes achieved at the end of the fiscal year
 - KPI alignment

WorkSafeBC expects the HSA Initiatives Workplan will reflect the scope and cost of your initiatives and assist by assigning a dollar value against the HSA's overall budget. Workplans are not intended to include all activities or initiatives undertaken by your organization in the upcoming year. Rather, focus on your "key initiatives" or activities you will undertake to address and impact the primary trends within your industry. You will explain what you are going to emphasize in the coming year; in most cases, you will have two or three key initiatives and rarely will you have more than five.



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Section A: HSA Overview – Forestry Programs

HSA Name	BC Forest Safety Council
Year of Workplan	2024

HSA Vision

Every Forestry Worker Goes Home Safe. Every day.

HSA Mission

Support Industry Eliminate Work-related Deaths and Serious Injuries

Section B: Summary of Strategic Objectives and Initiatives (Forestry Programs)

Based on the information from your strategic plan, please kindly indicate (at a high level) the /priorities of your organization for the upcoming year, and the **key initiatives** that your HSA has planned out under each objective/priority. In most cases, you will have two or three key initiatives and rarely will you have more than five.

#	Program Area: Forestry Programs Strategic Objective/Priority	Key Initiative (note: there could be multiple initiatives under the same strategic objective)	Time Frame	KPI
1	Refine Existing Training Programs	1.1 Create and deliver a supervisor development program that provides training and resources to support supervisors in harvesting, silviculture, and manufacturing.	2020 July - 2024 Dec	 Increased supervisor competence in core supervisory safety skills. Supervisors better understand their roles and responsibilities.
		1.2 Work with regulators to reduce barriers and improve uptake and increase number of Danger Tree Blasters to support BC fallers in dealing with dangerous trees.	Jan 2024-Dec 2025	1. Regulators engage with BCFSC to support changes for fallers to gain and maintain blasting certification.
		1.3 Update existing Programs and Resources to account for inclusivity, regulatory changes, and best practice.	Dec 2024	1. Publicly available resources are updated to current regulatory standards.
2	Engage and inform industry	2.1 Develop and share educational resources highlighting safety topics to promote safety awareness, showcase best practice and/or innovation.	Dec 2024	1. 2 resources made available to industry.



Section C: Workplan Template – Initiative 1.1 (Forestry Programs)

Based on the initiatives you have identified in the <u>Section B</u>, indicate the key activities you will undertake **under each initiative** (focus on activities that will incur high budget/cost). **Please complete one workplan for each initiative**.

Initiative	1.1 Create and deliver a supervisor development program that would provide training and resources to support supervisors in harvesting, silviculture, and manufacturing.
Initiative Goal/ Expectation	Supervisors play a critical role in ensuring that all workers return home safely. Therefore, the BCFSC will continue to develop resources in all sectors to support industry supervisors. For 2024 the Forest Supervisor in-person material will be re-developed to include updated materials, reflect current regulation changes, and account for improved delivery models.

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1: Workplan Details

Activity Description	Activity Category (Note: this should align with info from your budget template)	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
Refresh Forest Harvesting Supervisor Materials to support improved in- person delivery and virtual instructor-led delivery.	Consultation Services	Contract training consultant, Subject matter experts, BCFSC staff (Training)	\$35,000	2024 Jan – 2024 Dec	Updated course materials for in- person and virtual instructor led delivery.	
Workshop development	Consultation Services	Contract training consultant, Subject	\$17,400	Dec 2024	Course for non- certified fallers that supervise fallers, providing clear understanding and	

		matter experts, BCFSC staff (Falling, Training)			the requirements when supervising fallers.	
Supervisory webinar	Training	Contract or internal presenters, BCFSC staff (training)	\$4,000	2024 Jan – 2024 Dec	Webinar on an aspect of supervisory skills	

Part 2: Workplan Measurement

Outcome Indicator	Outcome Type	Time Frame	Please specify date	Data Collection	 For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year
Outcome: Employers are confident that supervisors have the skills to perform their duties. Outcome Indicator: Employer engagement and feedback by industry groups shows identifiable improvement to supervisor skill. >65% approval of resources in follow-up survey.	Behaviour-Based Outcomes	Medium Term 1~3 years	2021 Jul – 2024 Dec	Ongoing engagement with industry groups. Follow-up directly to supervisor project as learning resources and job aids are completed. Employer survey following project.	
Outcome: Supervisors feel more comfortable in their knowledge of and ability to perform the functions of their role.	Behaviour-Based Outcomes	Medium Term 1~3 years	June 2024	Analysis of supervisor survey targeting a cross section of the	

		industry, including	
Outcome indicator:		all relevant sectors.	
Survey results indicate		Target: 150	
increase in comfort with		responses.	
supervisory role and		-	
effectiveness of training			
and job aids.			

Section C: Workplan Template – Initiative 1.2 (Forestry Programs)

Based on the initiatives you have identified in the <u>Section B</u>, indicate the key activities you will undertake **under each initiative** (focus on activities that will incur high budget/cost). **Please complete one workplan for each initiative**.

Initiative	1.2 Work with regulators to reduce barriers and improve uptake and increase number of Danger Tree Blasters to support BC fallers in dealing with dangerous trees.
Initiative Goal/ Expectation	In 2023, BCFSC assumed ownership of the dangerous tree blasting training materials. In 2022, a dangerous tree blasting committee was created to identify barriers to DT blasting and to outline a sustainable, industry-led program. The training materials have been updated to reflect up-to-date processes and regulations. In 2024, BCFSC will begin to work with regulators to advocate for changes to reduce barriers for blasters.

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1: Workplan Detai List the key activities you will ur		e.				
Activity Description	Activity Category (Note: this should align with info from your budget template)	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
Identify regulatory barriers and work with regulators (Natural Resources Canada and WorkSafeBC) to support changes to gain and maintain blasting certification.	Consultation Services	Subject matter experts, BCFSC Staff (Transportati on, Falling, Training)	\$5,000	Dec 2025	Clear and reasonable expectations for Danger Tree Blasters to gain and maintain blasting certification.	

You must report outcomes using the same workplan template (outlined below) and submit to WorkSafeBC with the annual report, according to the timeline specified in the funding contract. Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 2: Workplan Measurement

Outcome Indicator	Outcome Type	Time Frame	Please specify date	Data Collection	 Evaluate Outcomes Achieved For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year
Regulators engage with BCFSC to support changes to gain and maintain blasting certification.	Other, please specify	Long term >3 years	2024 Jan – 2026 Dec	Ongoing engagement with Natural Resources Canada and WorkSafeBC.	

Section C: Workplan Template – Initiative 1.3 (Forestry Programs)

Based on the initiatives you have identified in the <u>Section B</u>, indicate the key activities you will undertake **under each initiative** (focus on activities that will incur high budget/cost). **Please complete one workplan for each initiative**.

Initiative	1.3 Update existing Programs and Resources to account for inclusivity, regulatory changes, and best practice.
Initiative Goal/ Expectation	Changes to both regulation and adjustments to BCFSC's strategic plan, focusing on indigenous support and engagement, reducing climate change health and safety impacts to workers, and supporting technological innovations to improve worker safety requires a significant review of BCFSC print, video, and training resources. Review of all published materials is required to ensure that the material is up to date.

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1: W	lorkplan	Details

Activity Description	Activity Category (Note: this should align with info from your budget template)	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
Review and update of resource packages, training materials, assessment tools, and web-resources.	Other, please specify Content update	Training Consultant, Subject matter experts, BCFSC staff (SAFE Co, MAG, Transport, Falling, Training)	\$45,000	Dec 2025	Material updated to reflect current regulation and best practice.	

Part 2: Workplan Measurement

Outcome Indicator	Outcome Type	Time Frame	Please specify date	Data Collection	 Evaluate Outcomes Achieved For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year
	Other, please specify	Long term >3 years	2024 Jan – 2027 Dec		

Section C: Workplan Template – Initiative 1.4 (Forestry Programs)

Based on the initiatives you have identified in the <u>Section B</u>, indicate the key activities you will undertake **under each initiative** (focus on activities that will incur high budget/cost). **Please complete one workplan for each initiative**.

Initiative	2.1 Develop and share educational resources highlighting safety topics to promote safety awareness, showcase best practice and/or innovation.
Initiative Goal/ Expectation	BCFSC uses Advisory Groups and sector-based committees to identify areas of concern within the industry. To respond to these areas of concern, BCFSC develops targeted resources for supervisors, workers, and employers. For 2024 one of the identified priorities is Helicopter Emergency Response Planning.

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1:	Workp	lan Details	

Activity Description	Activity Category (Note: this should align with info from your budget template)	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
Safety resource development	Consultation Services	Contract video developer, Subject Matter Experts, BCFSC staff (Transportatio n)	\$12,500	2024 Dec	Safety resource (likely video) on helicopter emergency response planning.	

Part 2: Workplan Measurement

Outcome Indicator	Outcome Type	Time Frame	Please specify date	Data Collection	 For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year
Completed and published safety resource	Other, please specify Other outcome type: published video	Short Term <1 year	Dec 15, 2024	Confirmation that resource is available to industry in an effective manner (e.g., YouTube and Vimeo for video, webpage for other resources)	

Section B: Summary of Strategic Objectives and Initiatives (Falling)

Based on the information from your strategic plan, please kindly indicate (at a high level) the /priorities of your organization for the upcoming year, and the **key initiatives** that your HSA has planned out under each objective/priority. In most cases, you will have two or three key initiatives and rarely will you have more than five.

#	Program Area: Forestry Programs Strategic Objective/Priority	Key Initiative (note: there could be multiple initiatives under the same strategic objective)	Time Frame	KPI
1.	Review and update resources for falling supervisors aimed at reducing injuries in a high-risk occupation	1.1 Review and update supervisor info flips that would provide support to supervisors when supervising fallers.	Jan – Dec 2024	 Increased supervisor competency overall. Supervisors better understand their roles and responsibilities.
2.	Develop videos and support and mentor new and existing trainers in the delivery of the BC Faller Training Standard (BCFTS).	1.1 Develop videos on proper techniques of training to the BCFTS – proper body positioning, specialty falling techniques. 1.2 Support and mentorship for new and existing trainers, maximizing knowledge and their ability to transfer that knowledge to trainees.	Jan – Dec 2024	 Improved understanding of the BCFTS and how to apply it in a training environment. Positive overall feedback from new and existing trainers.

Section C: Workplan Template – Initiative 2.1 (Falling)

Based on the initiatives you have identified in the <u>Section B</u>, indicate the key activities you will undertake **under each initiative** (focus on activities that will incur high budget/cost). **Please complete one workplan for each initiative**.

Initiative	Provide support and mentorship for falling supervisors
Initiative Goal/ Expectation	1. Review and update falling supervisor info flips.

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1: Workplan Details

Elst the key detivities you will di	List the key activities you will undertake in this initiative.						
Activity Description	Activity Category (Note: this should align with info from your budget template)	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output	
Workshop	Consultation Services	FTAC Subcommittee members (4); staff (4); Falling Supervisor Instructors (4)	\$10,000	December 2024	Review content already developed and update accordingly. Content to be delivered by info flip or booklet.		

Part 2: Workplan Measurement

Outcome Indicator	Outcome Type	Time Frame	Please specify date	Data Collection	 For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year
Feedback from FTAC Subcommittee, Falling Supervisor Instructors and Industry on content and usefulness of information	Knowledge-Based Outcomes	Short Term <1 year	December 2024	Feedback Industry Falling Supervisors	

Section C: Workplan Template - Initiative 2.2 (Falling)

Based on the initiatives you have identified in the <u>Section B</u>, indicate the key activities you will undertake **under each initiative** (focus on activities that will incur high budget/cost). **Please complete one workplan for each initiative**.

Initiative	Support and mentorship for new and existing Trainers
Initiative Goal/ Expectation	Develop additional resources in the form of videos to support industry trainers and provide ongoing mentorship to ensure the BC Faller Training Standard is being delivered accordingly.

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1: Workplan Details

List the key activities you will undertake in this initiative.

Activity Description	Activity Category (Note: this should align with info from your budget template)	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
Develop videos on body positioning and specialty falling techniques	Consultation Services	Existing Trainers (2- 3); staff (4)	\$15,000	July 2024	Develop videos that will support Trainers in the delivery of the BCFTS, ensuring consistency in training program.	
Mentor and support new Industry Trainers	Marketing/Outre ach	Existing Trainers (2- 3; staff (4)	\$5,000	December 2024	Engagement with new Industry Trainers, ensuring they are instructing to the BCFTS.	

You must report outcomes using the same workplan template (outlined below) and submit to WorkSafeBC with the annual report, according to the timeline specified in the funding contract. Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 2: Workplan Measurement

Outcome Indicator	Outcome Type	Time Frame	Please specify date	Data Collection	 Evaluate Outcomes Achieved For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year
Feedback from Industry Trainers on the overall experience and usefulness of the videos	Knowledge-Based Outcomes	Short Term <1 year	December 2024	Feedback from Industry Trainers	
Feedback from Industry Trainers on engagement and overall experience	Knowledge-Based Outcomes	Medium Term 1~3 years	July 2025	Feedback from Industry Trainers	

Section B: Summary of Strategic Objectives and Initiatives (Transportation & Northern Safety)

Based on the information from your strategic plan, please kindly indicate (at a high level) the /priorities of your organization for the upcoming year, and the **key initiatives** that your HSA has planned out under each objective/priority. In most cases, you will have two or three key initiatives and rarely will you have more than five.

#	Program Area: Transportation & Northern Safety	Key Initiative (note: there could be multiple initiatives under the same strategic objective)	Time Frame	KPI
1.	Develop and promote practical competency-based training programs to support consistent and improved training outcomes for forestry workers aimed at reducing injuries in high-risk occupations.	1.1 Develop and promote competency-based program materials and resources and support industry stakeholders in program delivery of training courses for Professional Industry Drivers with a focus on log and fibre hauling, utilizing strategies that maximize knowledge retention while considering the various demographics and locations of employers.	Jan – Dec 2024	Increased professional industry driver competence in core driving skills. 16 industry drivers trained, and 50 drivers assessed.
		1.2 Support industry stakeholders in program delivery of both internal and external training courses for Resource Road Driver and ATV/ORV operators utilizing strategies that maximize knowledge retention while considering the various demographics and locations of employers.	Jan – Dec 2024	Resources and support materials finalized and made available to Industry. Moderator sessions held with Industry stakeholders to improve program delivery.
		1.3 Develop competency-based program materials and resources and support industry stakeholders in program delivery of training courses for snowmobile operation utilizing strategies that maximize knowledge retention while considering the various demographics and locations of employers.	Jan – Dec 2024	Increased snowmobile competence in core operating skills. Develop draft materials and pilot.

2	Continue research to evaluate	2.1 Continued research and evaluation of	Jan – Dec 2024	Technological solutions and
	technology applications to address	log load securement and injury risk		best practices identified for
	high risk activities and improve	reduction. Pilot automated technology.		industry application.
	safety performance.			

Section C: Workplan Template – Initiative 3.1 (Transportation & Northern Safety)

Based on the initiatives you have identified in the <u>Section B</u>, indicate the key activities you will undertake **under each initiative** (focus on activities that will incur high budget/cost). **Please complete one workplan for each initiative**.

Initiative	Support quality competency-based training and professional assessments for industry drivers utilizing strategies that maximize knowledge retention while considering the various demographics and locations of employers.
Initiative Goal/ Expectation	 Provide industry drivers with quality training and assessment to increase driver competence in core driving, loading and unloading knowledge and skills. Provide training materials and standard through BCFSC learning management system to improve training delivery (e.g. extend reach to various demographics and locations).

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1: Workplan Detai List the key activities you will un Activity Description		e. Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
Review and incorporate new or revised training materials in learning management system	Consultation Services	Education consultant	\$3,000	Jan. – Dec. 31,2024	Up to date training materials and standard available through BCFSC learning management system	
Conduct training and assessment	Training	2 staff, 4 assessors	\$10,000	Jan. – Dec. 31,2024	16 industry truck drivers trained, and 50 drivers assessed.	

Advertising	Marketing/Out		No cost	Jan. – Dec.	Social media/ videos,	
Advertising	reach	Staffing resources	specifically allocated to this item. Salaries will	31,2024	newsletters, and website	
			be majority of the cost.			

Part 2: Workplan Measurement

Outcome Indicator	Outcome Type	Time Frame	Please specify date	Data Collection	 For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year
# of people trained and assessed	Knowledge-Based Outcomes	Short Term <1 year	2024	# of people trained and assessed	

Section C: Workplan Template – Initiative 3.2 (Transportation & Northern Safety)

Based on the initiatives you have identified in the <u>Section B</u>, indicate the key activities you will undertake **under each initiative** (focus on activities that will incur high budget/cost). **Please complete one workplan for each initiative.**

	Deliver quality competency-based internal trainer support for Resource Road Driver and ATV/ORV operators utilizing strategies that maximize knowledge retention while considering the various demographics and locations of employers.
Initiative Goal/ Expectation	1. Provide Industry with quality Internal trainer resources and support to increase Resource Road Driver and ORV operator competence in core operating skills.

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1: Workplan Details List the key activities you will undertake in this initiative.							
Activity Description	Activity Category (Note: this should align with info from your budget template)	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output	
Support delivery of train the trainer programs within the industry	Training	Education consultant, Staffing resources	\$5,000	Jan. – Dec. 31,2024	Resources and program supported to reflect Resource Road Driver and current ORV training content, regulation, and		

industry practices. Material available

via web.

Advertising Marketing / Outreach	Staffing resources	No cost specifically allocated to this item. Salaries will be majority of the cost	Jan. – Dec. 31,2024	Social media/ video, newsletters and website	
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Part 2: Workplan Measurement

Outcome Indicator	Outcome Type	Time Frame	Please specify date	Data Collection	Evaluate Outcomes Achieved For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year
Moderator Sessions Completed. Materials updated, communicated and available via web.	Knowledge-Based Outcomes	Short Term <1 year	2024		

Section C: Workplan Template – Initiative 3.3 (Transportation & Northern Safety)

Based on the initiatives you have identified in the <u>Section B</u>, indicate the key activities you will undertake **under each initiative** (focus on activities that will incur high budget/cost). **Please complete one workplan for each initiative**.

Initiative	Develop and deliver quality competency-based training for snowmobile operation utilizing strategies that maximize knowledge retention while considering the various demographics and locations of employers.
Initiative Goal/ Expectation	1. Provide snowmobile operators with quality training to increase competence in core operating skills.

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1: Workplan Details

Activity Description	Activity Category (Note: this should align with info from your budget template)	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
Develop draft course materials	Consultation Services	1 staff, 1 educational consultant	\$3,000	2024 Jan – 2024 Dec	Resources are developed to reflect current snowmobile training content, regulation, and industry practices.	
Safety Resource development	Consultation Services	Contract video developer, Subject Matter Experts, BCFSC staff (Transportati on)	\$12,500	2024 Dec	Safety resource (likely video) for snowmobile operators for inclusion in training and other materials.	

Pilot course materials and gather feedback	Training	1 staff, 1 educational consultant	Staff time/Cost recovery for educational consultant	2024 Jan – 2024 Dec	Confirm suitability of course materials, format and resources
Finalize draft course materials			\$5,000	2024 Jan – 2024 Dec	Snowmobile course developed.

Part 2: Workplan Measurement

Outcome Indicator	Outcome Type	Time Frame	Please specify date	Data Collection	 For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year
Material developed and piloted.	Snowmobile course piloted	Short Term <1 year	2024		

Section C: Workplan Template – Initiative 3.4 (Transportation & Northern Safety)

Based on the initiatives you have identified in the <u>Section B</u>, indicate the key activities you will undertake **under each initiative** (focus on activities that will incur high budget/cost). **Please complete one workplan for each initiative**.

Initiative	associated injury rates within log nauling 1. Provide industry members with the knowledge and resources to reduce injuries related to log load.			
Initiative Goal/ Expectation				

Please fill out below **columns highlighted in blue** when you complete the workplan. The **orange column** needs to be completed at the end of the fiscal year when all activities are completed.

Part 1: Workplan Details

Activity Description	Activity Category (Note: this should align with info from your budget template)	Inputs	Budget	Time Frame/ Completion Date	Anticipated Output	Actual Output
Finalize and execute plan for the 3 rd phase of the load securement study	Consultation Services	1 staff, 1 consultant	\$3000	2024 Jan – 2024 Dec	Project plan is finalized and phase 3 of study executed	
Pilot automated load securement technology	Training	1 staff, 1 consultant	\$12,000	2024 Jan – 2024 Dec	Automated load securement technology piloted	
Finalize report and develop resources for industry	Consultation Services	1 staff, 1 consultant	\$5,000	2024 Jan – 2024 Dec	Project report completed and associated resources developed	

Part 2: Workplan Measurement

Based on all the activities you have completed, please evaluate what outcomes have been achieved, how data was collected (e.g. surveys, interviews, etc.), and whether the outcomes align with your KPIs for the initiative. If the outcome indicator is long term, please provide evidence on what milestones have been achieved at the end of this fiscal year.

Outcome Indicator	Outcome Type	Time Frame	Please specify date	Data Collection	 For medium/long term outcomes, evaluate milestones achieved at the end of this fiscal year
Project completed.	Other, please specify Project and report completed	Short Term <1 year	2024		

Board Chair Approval

Digger Pond

Name Signature Date